

## Douglas J. Keefe Q.C.

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### Biography

Douglas J. Keefe QC is a private consultant. Doug has extensive experience in leadership, negotiation, change management, and crisis response. He retired from the Nova Scotia public service in March 2007 after nearly thirty years in various legal and management positions. In his last seven years he was the deputy minister of justice and deputy attorney general. In these roles he was responsible for the justice system as a whole and in particular court administration, corrections, oversight of police, services to victims of crime, and legal services to government.

Since May 2009 he has been providing leadership and management support to the Fundy Ocean Research Centre for Energy (FORCE), a not for profit corporation set up to develop and manage a facility to demonstrate tidal energy devices in Nova Scotia's Minas Passage. And in May 2010 he became its first executive director. He continues to work as an independent consultant as time permits.

As a consultant he has provided strategic advice to a Canadian natural resource company with significant international assets, advised on human resource issues and conducted workplace harassment investigations, served on a national panel reviewing correctional services, and lead the Nova Scotia government's ocean energy team. During the summer of 2011 he and John Furlong, co-chaired the Vancouver Riot Review. Doug is often asked to speak on leadership and values. He is married with three grown children and is a member of the Nova Scotia Barrister's Society.

### Presentation Abstract: Turbines Are Not Enough: The Multiple Roles of Demonstration Facilities

Ocean energy projects are emerging around the world. Test facilities such as the Fundy Ocean Research Centre for Energy (FORCE) work with technology and project developers, academia, and government to support innovation in the belief that a commercial tidal energy sector has the potential to provide both clean renewable energy and economic opportunity.

But if these opportunities are to be realized the sector must not only bring down costs but also earn its social license. This requires public confidence in the ability of operators and regulators to understand – and demonstrate to the public – how tidal energy devices interact with the environment.

This oral presentation will discuss the requirement for an integrated approach at demonstration facilities that advances both energy and environmental monitoring technologies and techniques.